Acknowledgments

1 How to Win Tenure—Without Losing Your Soul 1

Part 1 Understanding the Game
2 Race, Power, and the Academic System 11
3 The Politics of “Fit” 31

Part 2 Mastering Your Technique
4 Tenure and Time Management 49
5 The Academic Office 69
6 Healthy Pathways to Publication 89
7 The Art of Efficient Teaching and Service 105

Part 3 Playing to Win
8 Shifting from Habits of Survival to Strategies for Success 123
CONTENTS

9 Constructive Conflicts 151
10 Building a Supportive Network 175

Part 4 Conclusion
11 Succeeding with Integrity 191

Index
About the Book